# Police / Court Facility Discussion and Next Steps

Presented by: Blair King City Manager January 25, 2022





## **Agenda**

- Project need and objective
- Project history
- Review three (3) City-owned properties
- 8804 Madison: Implications of sale or change in use
- Determine Next Steps



## Project Need and Objective







### **Project Need**

Police and court facilities are sized to serve the community's needs:

- Adequate space for witnesses and victims of crime
- Accessibility for people with disabilities and those without personal transportation
- Dignified environment for people dealing with challenging moments in their lives
- Space for community-facing staff (behavioral health, psychologists, social workers)





## **Project Need: Police Facility**

- Seismically deficient: unsuitable and unsafe for emergency facility
- Inadequate space for victims, witnesses, interview rooms
- Lack of accessibility for people with disabilities
- Lack of space for future growth of community service positions (social workers, psychologists)
- Inadequate storage for evidence, public records





## **Project Need: Court Building**

- Facility not under City control (rental)
- Lack of accessibility for people with disabilities
- Lack of space for jury trials
- Inadequate space to maintain victim safety/privacy
- Location inaccessible by transit



## **Project Objective:**

 Design and build a safe, accessible and adequately sized Police and Court facility to serve the community's needs for the next 50+ years, while being mindful of stewarding public resources and minimizing risks.

## **Project History**





## **Project History**

- 1958 Fire station (current Police station) constructed
- 1968 Fire station purchased by Winslow for City Hall
- 1991 Court established at current location as temp. facility
- 2000 Purchase of Suzuki property for Police Station
- 2001 Old City Hall becomes stand-alone Police Station
- 2006 Task Force Evaluation of Suzuki property



## **Project History**

- 2008 Evaluation of new Police building on current site
- 2013 Facility planning with BI Fire District
- **2014** Public Facilities Assessment
- **2015** Public Safety Facility Ballot initiative
- 2016-17 Site and space needs analysis
- **2018-19** 8804 Madison purchase
- 2020 8804 Madison design initiated
- 2021 Project paused by City Council



## **Project History:** Expenditures To-Date (2013-Present)

No.	Summary	Cost
1.	Pre-design (all sites)	\$415K
2.	Suzuki land purchase (2000)	\$500K
3.	8804 Madison land and building purchase	\$8.9M
4.	8804 Madison design	\$760K
5.	8804 Madison permits	\$46K
6.	8804 Madison project management/other	\$240K

Total: \$10.9M



## **Site Evaluations**





## **Site 1 –** Current Police Station Property



## Site 1 – Current Police Station Property







## **Site 1 –** Estimated Cost of Development

No.	Summary	Est. Cost	Cost Assumptions
1.	Planning and Design	\$2.0M	11% of construction estimate
2.	Fees	\$100K	Permits, traffic, utility,
3.	Construction (projected to 2024)	\$17.7M	One-story estimate X 1.5
4.	Site Development	\$4.1M	\$3.5M + 18% inflation
5.	Contingency	\$1.7M	10% of construction
6.	Relocation	\$500K	
7.	Soft Costs	\$800K	(Furniture, equip, tech, etc.)

Total = \$26.9M

+ Previous Expenditures = \$10.9M

Total = \$37.8M





## Site 1 – Draft Schedule (open late 2025)

2022 2023 2024 2025 Task Name Duration Start Finish Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Au - Feasibility 180d 02/01/22 07/30/22 Draft scope/advertise/select consultant 60d 02/01/22 04/01/22 0 04/26/22 04/26/22 Authorize consultant contract 30d 04/26/22 05/25/22 Community engagement Initiate feasibility study 75d 04/28/22 07/09/22 Council review of feasibility 0 07/09/22 07/09/22 Finalize feasibility study 21d 07/10/22 07/30/22 - 30% Design 164d 07/31/22 01/10/23 Draft scope/advertise/select consultant 30d 07/31/22 08/29/22 Authorize consultant contract 0 08/29/22 08/29/22 Initiate 30% design process 120d 08/30/22 12/27/22 30d 08/30/22 09/28/22 Field/property survey 0 12/27/22 12/27/22 Council review of 30% design Finalize 30% design 14d 12/28/22 01/10/23 - 100% Design 320d 01/10/23 11/26/23 0 01/10/23 01/10/23 Authorize consultant contract Initiate 100% design process 320d 01/11/23 11/26/23 - Permitting 424d 10/25/22 12/22/23 0 10/25/22 10/25/22 Preapplication meeting 30d 01/01/23 01/30/23 Land-use permit prep and submittal Building permit submittal 0 08/01/23 08/01/23 120d 01/31/23 05/30/23 Land-use permit review Building permit review and revisions 144d 08/01/23 12/22/23 Permits issued 0 12/22/23 12/22/23 - Relocation 210d 08/01/23 02/26/24 60d 08/01/23 09/29/23 Identify relocation options Negotiate rental facility contract 30d 09/30/23 10/29/23 01/27/24 Preparation of rental facility site 90d 10/30/23 Pack and move 30d 01/28/24 02/26/24 650d 11/27/23 09/06/25 - Construction Advertise/Bid process 45d 11/27/23 01/10/24 0 01/10/24 01/10/24 Construction 580d 02/05/24 09/08/25





#### Site 1 – Pros and Cons

#### **Pros**

- Good visibility
- Access to SR305 and ferry
- Limited neighborhood concerns
- Limited environmental impacts
- Developed site with utilities
- Good public accessibility

#### Cons

- Expensive to build
- Relocation of Police Dept.
- Disruptive to community and Police dept.
- Minimum 4-years until complete
- Bond defeasance issue
- Eliminates other uses or sale of site





## Site 1 – Near-Term Next Steps

- Authorize Feasibility Study
- Next Council action in April 2022
- Complete feasibility in July 2022

Task Name	Duration  ③	Start	Finish	Jan Fe	Apr May	Jul
- Feasibility	180d	02/01/22	07/30/22			
Draft scope/advertise/select consultant	60d	02/01/22	04/01/22			
Authorize consultant contract	0	04/26/22	04/26/22		<b>•</b> ,	
Community engagement	30d	04/26/22	05/25/22			
Initiate feasibility study	75d	04/26/22	07/09/22			٠,
Council review of feasibility	0	07/09/22	07/09/22			•
Finalize feasibility study	21d	07/10/22	07/30/22			t



## Site 2 – Suzuki Property



## Site 2 – Suzuki Property







## **Site 2** – Estimated Cost of Development

No.	Summary	Est. Cost	Cost Assumptions
1.	Planning and Design	\$1.3M	Construction x 11%
2.	Fees	\$100K	Permits, traffic, utility,
3.	Sewer extension	\$1M	
4.	Madison/New Brook. intersection improvements	\$950K	
4.	Building Construction (2024)	\$11.7M	Escalated 2017 estimate
5.	Site Development	\$4.1	\$3.5M + 17% inflation
6.	Contingency	\$1.1M	10% of construction
7.	Soft Costs	\$800K	(Furniture, equip, tech, etc.)

Total = \$21.0M

+ Previous Expenditures = \$10.9M

Total = \$31.9M





## Site 2 - Draft Schedule (open early 2025)







#### Site 2 - Pros and Cons

#### **Pros**

- All of site owned by the City
- Mid-range cost
- Relatively few design constraints
- No relocation of Police or Court during construction

#### Cons

- Tree removal / greater impacts on natural environment
- Potential community impact concerns
- Council action required to reverse surplus decision
- Requires utility extensions/ intersection improvements
- Limited community accessibility
- Eliminates other uses of site
- Evaluation of bond defeasance issue





## Site 2 – Near-term Next Steps

- Authorize Feasibility Study
- Next Council action in April 2022
- Complete feasibility in August 2022

Task Name	Duration (1)	Start	Finish	Jan	Q1 Feb	Mar	Apr	Q2 May	Jun	Jul	<b>Q3</b> Aug
- Feasibility	210d	02/01/22	08/29/22								
Draft scope/advertise/select consultant	60d	02/01/22	04/01/22								
Authorize consultant contract	0	04/26/22	04/26/22				•	]			
Community engagement	60d	04/26/22	06/24/22				i				
Initiate feasibility study	100d	04/26/22	08/03/22				i				
Council review of feasibility	0	08/09/22	08/09/22								<b>•</b> ,
Finalize feasibility study	21d	08/09/22	08/29/22								f
				-							

## Site 3 – 8804 Madison Avenue Property



## Site 3 – 8804 Madison Avenue Property







## **Site 3** – Estimated Cost of Development

No.	Summary	Est. Cost	Cost Assumptions
1.	Construction	\$8.4M	Engineer's est. + 9% inflation
2.	Contingency	\$840K	10% of construction
3.	Other soft costs	\$280K	Project man., moving, etc.

Total = \$9.5M

+ Previous Expenditures = \$10.9M

Total = \$20.4M





#### **Site 3 –** Pros and Cons

#### **Pros**

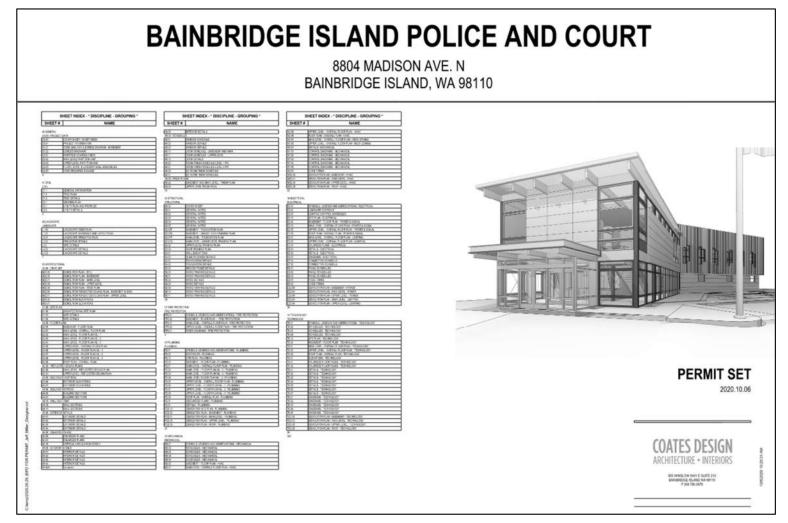
- All of site owned by the City
- Good access to SR305
- Utilities available
- Lowest impacts on environment
- Lower construction risk
- Good public accessibility
- Lowest cost option
- No relocation required
- Project funding secured

#### **Cons**

- Design constrained by existing building
- No secondary vehicle access



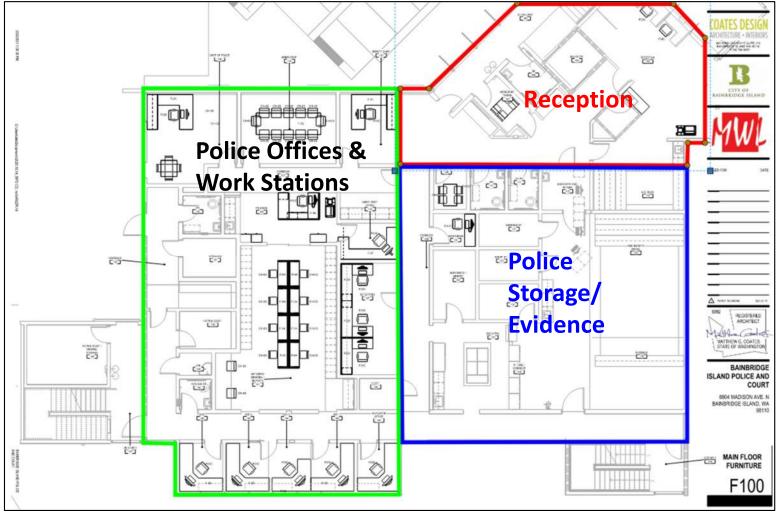
## Site 3 – Plans complete / ready for bid







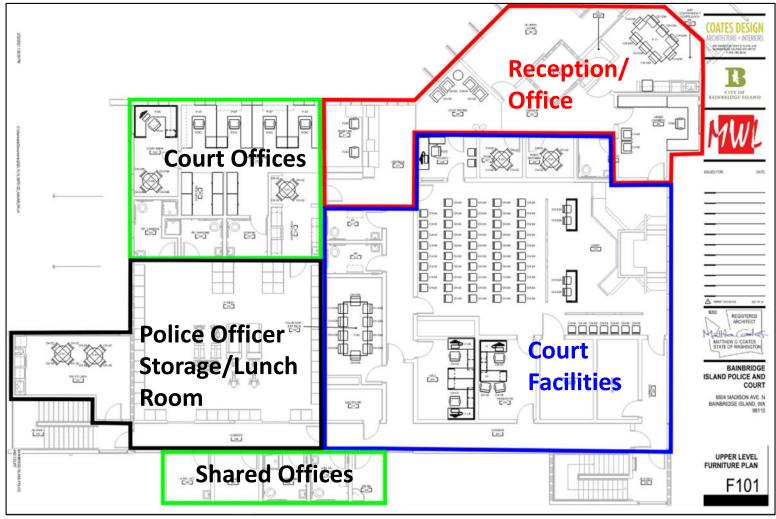
#### **Site 3 – Plans: Downstairs**







## **Site 3 –** Plans: Upstairs







## **Site 3 –** Plan: Square footage comparison

Space	Police	Court	Common	Total	
Existing Building (SF)	7,546	2,300	-	9,846	
New Building (SF)	8,975	4,497	4,370	17,842	
	New Building	g Detail (SF):			
Office	1161	1283		2444	
Conference/Briefing	840	260	212	1312	
Courtroom		1301		1301	
Lunch	277	149		426	
Meeting/Interview	223	145		368	
Reception	544	447	416	1407	
Storage	730	150		880	
Evidence	1432			1432	
Locker/Fitness	1051			1051	
Wellness	157			157	
Corridors	2560	762		3322	
Misc: Toilets, Elec., IT, Janitor, Stairs, Elevator, etc.			3742	3742	

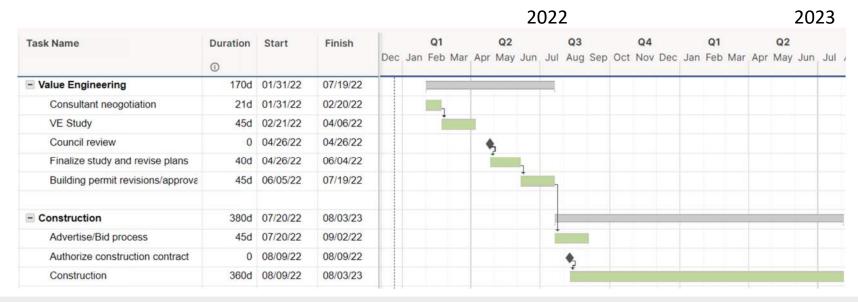




## Site 3 – Option A Next Steps & Schedule

Option A: Authorize value-engineering study prior to advertisement

- Cost of study =  $^{50}$ K
- Est. timeframe = 3-4 months
- Cost savings estimate = TBD (May not exceed the cost of escalation related to project delay)
- Est. building open to public late 2023







## Site 3 – Option A Next Steps & Schedule

 Note on Value Engineering studies: results are less valuable as a project moves from planning to design:

#### Potential Savings from VE Applications Resistance Line Cost Net Savings Savings From VE Gain Acceptance Referenced from Whole Building Design Guide (Part of Construction the National Institute of Maintenance Building Sciences): TIME WHEN VE IS PERFORMED We are here





## Site 3 – Option B Next Steps & Schedule

#### **Option B:** Proceed to advertisement

Est. building open to public mid/late-2023

2022 2023 01 Q2 03 Q2 Task Name Duration Start Finish Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May 0 - Construction 481d 01/31/22 05/26/23 Advertise/Bid process 60d 01/31/22 03/31/22 Authorize construction contract 0 04/12/22 04/12/22 Construction 360d 06/01/22 05/26/23



## **Site Summary**

#### **Site 1** – Existing Police Court Building

- Min. 4-year timeline
- \$37.8 million
- Highest risk

#### Site 2 – Suzuki Property

- Min. **3**-year timeline
- \$31.9 million
- Mid-level risk

#### Site 3 – 8804 Madison Avenue

- Min. 1.5-year timeline
- **\$20.4** million
- Lowest risk







#### Background on Bond Issuance - 8804 Madison

- Tax-Exempt Bonds issued in 2019 to purchase 8804
   Madison require compliance with tax-exempt rules
  - Building purchase price = \$8,975,000
  - Bond amount received = \$8,001,874
  - Principal & interest owed = \$9,162,850 (through 12/39)

#### Background on Bond Issuance - 8804 Madison

- City covenanted in Bond Ordinance to preserve tax exemption for interest on the Bonds, and not to take any action that would cause interest to be taxable
- If the City now takes action to sell or change the building use to nongovernmental use, IRS might question reasonableness of City's original expectations to issue tax-exempt Bonds

Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

There are different levels of risk/costs associated with changing tax-exempt status

Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

Low risk; no additional financial effect

Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

Medium risk; no additional adverse financial effect



Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

 Medium risk; no additional adverse financial effect if funds spent within 2-years



Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

Medium-high risk; cost to defease debt is \$7.8M, or \$1M more than principal owed (sale may not cover the owed costs)

Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

High risk; cost to defease debt is \$7.8M or \$1.0M more than principal owed (no sale income available for this option, must use cash to defease debt)



Action	Risk
Use as intended	
Keep or sell with >90% governmental use	
Cash sale to private entity; spend proceeds on other government project	
Cash sale to private entity and defease debt	
Non-cash sale to private entity	
Keep and convert to private use	

Very high risk; continue owing bond amount + interest + defeasement penalty + potential bond rating decrease + potential investor litigation if no IRS agreement is in place



#### **Determine Next Steps**

#### I move to authorize the City Manager to:

- Initiate a feasibility study for a new police/court facility on the current police building property.
- Initiate a feasibility study for a new police/court facility on the Suzuki property.
- Proceed with advertisement for bids for the 8804
   Madison property, with (or without) first
   completing a value engineering study of the
   project.

# Police / Court Facility Questions and Discussion

Presented by: Blair King City Manager January 25, 2022



